

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

Current Report Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported) **January 31, 2020**

TWIN DISC, INCORPORATED

(exact name of registrant as specified in its charter)

WISCONSIN
(State or other jurisdiction
of incorporation)

001-7635
(Commission
File Number)

39-0667110
(IRS Employer
Identification No.)

1328 Racine Street **Racine, Wisconsin 53403**

(Address of principal executive offices)

Registrant's telephone number, including area code: **(262)638-4000**

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Exchange Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|-----------------------------|-------------------|---|
| Common Stock (No Par Value) | TWIN | The NASDAQ Stock Market LLC |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition

Twin Disc, Incorporated (the “Company”) has reported its second quarter 2020 financial results. The Company’s press release dated February 3, 2020 announcing the results is attached hereto as Exhibit 99.1 and is incorporated herein in its entirety by reference.

The information set forth in this Item 2.02 of Form 8-K, including Exhibit 99.1, is furnished pursuant to Item 2.02 and shall not be deemed “filed” for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 7.01 Regulation FD Disclosure

The information set forth under Item 2.02 of this report is incorporated herein by reference solely for the purposes of this Item 7.01.

The information set forth in this Item 7.01 of Form 8-K is furnished pursuant to Item 7.01 and shall not be deemed “filed” for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall such information be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

FORWARD LOOKING STATEMENTS

The disclosures in this report on Form 8-K and in the documents incorporated herein by reference contain or may contain “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. The words “believes,” “expects,” “intends,” “plans,” “anticipates,” “hopes,” “likely,” “will,” and similar expressions identify such forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other important factors that could cause the actual results, performance or achievements of the Company (or entities in which the Company has interests), or industry results, to differ materially from future results, performance or achievements expressed or implied by such forward-looking statements. Certain factors that could cause the Company’s actual future results to differ materially from those discussed are noted in connection with such statements, but other unanticipated factors could arise. Readers are cautioned not to place undue reliance on these forward-looking statements which reflect management’s view only as of the date of this Form 8-K. The Company undertakes no obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events, conditions or circumstances.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits

| EXHIBIT NUMBER | DESCRIPTION |
|----------------|---|
| 99.1 | Press Release announcing second quarter 2020 financial results. |

SIGNATURE

Pursuant to the requirements of section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: January 31, 2020

Twin Disc, Inc.

/s/ JEFFREY S. KNUTSON

Jeffrey S. Knutson

Vice President-Finance, Chief Financial Officer, Treasurer & Secretary



NEWS RELEASE

Corporate Offices:
1328 Racine Street
Racine, WI 53403

FOR IMMEDIATE RELEASE

Contact: Jeffrey S. Knutson
(262) 638-4242

**TWIN DISC, INC. ANNOUNCES FISCAL 2020
SECOND QUARTER FINANCIAL RESULTS**

- Second quarter impacted primarily by decline in oil and gas sales
- Strategies to enhance efficiencies benefiting sequential gross profit
- Management expects improving demand across core markets in the second half of fiscal 2020
 - Six-month backlog remains stable at \$94.7 million

RACINE, WISCONSIN — January 31, 2020 — **Twin Disc, Inc. (NASDAQ: TWIN)**, today reported financial results for the fiscal 2020 second quarter and first half ended December 27, 2019.

Commenting on the results, John H. Batten, Chief Executive Officer, said: “Gross profit has increased over the past two quarters reflecting the benefits of new manufacturing capabilities, technologies, and processes, and the investments we are making throughout our business to expand profitability. Our new Texas manufacturing facility is expected to begin production within the next nine months, which will further expand our production capabilities and capacity and streamline our supply chain. I am encouraged by the progress we are making to improve our cost structure, which will have a favorable impact on profitability in future quarters and as demand increases.”

Mr. Batten continued: “Our six-month backlog at December 27, 2019, was \$94.7 million, compared to \$99.6 million at June 30, 2019, and \$137.8 million at December 28, 2018. We are starting to see early indications of improving demand trends in several of our markets. Specifically, we have received multiple orders from Asian fracking customers for our recently-released 7600-transmission system and we expect shipments of oil and gas transmission systems will be higher in the third quarter, compared to the fiscal 2020 first and second quarters. In addition, Veth is starting to expand its customer base in North America and in Asia, which we believe will contribute to improving marine trends in the coming quarters. We have developed a compelling strategy to adjust our business for fiscal 2020’s challenges, and we believe Twin Disc will emerge well positioned for sustainable sales growth and meaningful improvements in profitability in fiscal 2021 and beyond.”

Sales for the fiscal 2020 second quarter were \$59.5 million, compared to \$78.1 million for the same period last year. The 23.8% decrease in fiscal 2020 second quarter net sales was primarily due to continued softness across the Company’s industrial, marine, and oil and gas markets compared to the same period the prior fiscal year, and production delays that impacted shipments of transmission systems to North American fracking customers. Foreign currency exchange had a \$1.1 million unfavorable impact on fiscal 2020 second quarter sales and a \$2.6 million unfavorable impact on fiscal 2020 year-to-date sales. Year-to-date sales decreased 22.2% to \$118.8 million, compared to \$152.8 million for the fiscal 2019 first half.

Gross profit for the fiscal 2020 second quarter was 26.4%, compared to 33.4% for the same period last year. The 700-basis point year-over-year decrease in gross profit percent for the fiscal 2020 second quarter was primarily due to lower sales, a less profitable mix of revenues and volume shifting to lower margin products. The gross profit percent for the second quarter is improved over the first quarter of fiscal 2020 (16.3%) and the fourth quarter of fiscal 2019 (22.7%). The improving trend over the past three quarters is the result of targeted cost reduction actions on key products and overall focus on cost containment and production efficiencies. Year-to-date, gross margin was 21.3% compared to 32.8% for the fiscal 2019 first half. Gross profit, as a percent of fiscal 2020 year-to-date sales, adjusted for the \$3.9 million product performance accrual taken in the fiscal 2020 first quarter, was 24.6%.

For the fiscal 2020 second quarter, marketing, engineering and administrative (ME&A) expenses decreased \$2.5 million to \$16.4 million, compared to \$18.9 million for the fiscal 2019 second quarter. The 13.2% decrease in ME&A expenses in the quarter was primarily due to lower professional fees (\$0.7 million), bonus expense (\$0.7 million), stock-based compensation (\$0.2 million), the impact of the Mill Log divestiture (\$0.7 million) and successful cost containment measures (\$0.8 million). These decreases were partially offset by an increase to amortization expense (\$0.6 million). As a percent of revenues, ME&A expenses increased to 27.6% for the fiscal 2020 second quarter, compared to 24.2% for the same period last fiscal year. Year-to-date, ME&A expenses were \$32.8 million, compared to \$37.9 million for the fiscal 2019 first half. As a percent of revenues, ME&A expenses increased to 27.6% for the fiscal 2020 first half, compared to 24.8% for the same period last fiscal year.

Twin Disc recorded restructuring charges of \$4.2 million in the fiscal 2020 second quarter, compared to restructuring charges of \$0.4 million in the same period last fiscal year. Second quarter restructuring expenses included \$3.2 million related to the partner-driven termination of a marine propulsion program, for which the Company had provided development and production services. This \$3.2 million charge was comprised of a \$2.2 million non-cash write-off of assets and a \$1.0 million cash settlement related to supplier commitments associated with the program. The remaining \$1.0 million of restructuring charges relate to cost reduction actions at the Company's domestic and European operations. Year-to-date, the Company recorded restructuring charges of \$4.4 million, compared to \$0.6 million for the same period last fiscal year.

The fiscal 2020 first half tax rate of 4.3% was significantly lower than the fiscal 2019 first half rate of 25.1%. The current year rate was significantly impacted by the GILTI (Global Intangible Low-Taxed Income) provisions of the Tax Cuts and Jobs Act. GILTI provisions require the inclusion of foreign income but prohibit certain foreign deductions and credits when in a domestic loss position. The GILTI inclusion decreased the current year rate by 18.6%. Income generated in foreign jurisdictions and other tax preference items also impacted the current year rate.

Net loss attributable to Twin Disc for the fiscal 2020 second quarter was \$6.5 million or (\$0.49) per share, compared to net income attributable to Twin Disc of \$4.1 million, or \$0.31 per diluted share, for the fiscal 2019 second quarter. Year-to-date, the net loss attributable to Twin Disc was \$12.8 million, or (\$0.98) per share, compared to net income attributable to Twin Disc of \$6.9 million, or \$0.56 per diluted share for the fiscal 2019 first half.

Earnings (loss) before interest, taxes, depreciation and amortization (EBITDA)* were a loss of \$(2.0 million) for the fiscal 2020 second quarter, compared to \$9.1 million for the fiscal 2019 second quarter. For the fiscal 2020 first half, EBITDA was a loss of \$(6.6 million), compared to \$17.1 million for the fiscal 2019 comparable period.

Jeffrey S. Knutson, Vice President – Finance, Chief Financial Officer, Treasurer and Secretary, stated: “We ended the fiscal 2020 second quarter with higher than expected inventory levels as a result of a greater number of finished products waiting for shipment at our distribution subsidiaries, while inventory levels at our manufacturing facilities decreased during the quarter. As a result, we expect inventories to decline in the coming quarters, which will result in improving cash flows from operating activities. We continue to make strategic enhancements to our operations and year-to-date we invested \$6.9 million in capital expenditures. We now expect to invest approximately \$11.0 million to \$13.0 million in capital expenditures in total during fiscal 2020. I am pleased with the progress we are making to improve our cost structure and enhance our profitability.”

Twin Disc will be hosting a conference call to discuss these results and to answer questions at 11:00 a.m. Eastern Time on Friday, January 31, 2020. To participate in the conference call, please dial 888-394-8218 five to ten minutes before the call is scheduled to begin. A replay will be available from 2:00 p.m. January 31, 2020, until midnight February 7, 2020. The number to hear the teleconference replay is 844-512-2921. The access code for the replay is 6496869.

The conference call will also be broadcast live over the Internet. To listen to the call via the Internet, access Twin Disc's website at <http://ir.twindisc.com> and follow the instructions at the web cast link. The archived webcast will be available shortly after the call on the Company's website.

About Twin Disc, Inc.

Twin Disc, Inc. designs, manufactures and sells marine and heavy-duty off-highway power transmission equipment. Products offered include marine transmissions, azimuth drives, surface drives, propellers and boat management systems, as well as power-shift transmissions, hydraulic torque converters, power take-offs, industrial clutches and control systems. The Company sells its products to customers primarily in the pleasure craft, commercial and military marine markets, as well as in the energy and natural resources, government and industrial markets. The Company's worldwide sales to both domestic and foreign customers are transacted through a direct sales force and a distributor network.

Forward-Looking Statements

This press release may contain statements that are forward looking as defined by the Securities and Exchange Commission in its rules, regulations and releases. The Company intends that such forward-looking statements be subject to the safe harbors created thereby. All forward-looking statements are based on current expectations regarding important risk factors including those identified in the Company's most recent periodic report and other filings with the Securities and Exchange Commission. Accordingly, actual results may differ materially from those expressed in the forward-looking statements, and the making of such statements should not be regarded as a representation by the Company or any other person that the results expressed therein will be achieved.

*Non-GAAP Financial Disclosures

Financial information excluding the impact of asset impairments, restructuring charges, foreign currency exchange rate changes and the impact of acquisitions, if any, in this press release are not measures that are defined in U.S. Generally Accepted Accounting Principles (“GAAP”). These items are measures that management believes are important to adjust for in order to have a meaningful comparison to prior and future periods and to provide a basis for future projections and for estimating our earnings growth prospects. Non-GAAP measures are used by management as a performance measure to judge profitability of our business absent the impact of foreign currency exchange rate changes and acquisitions. Management analyzes the company's business performance and trends excluding these amounts. These measures, as well as EBITDA, provide a more consistent view of performance than the closest GAAP equivalent for management and investors. Management compensates for this by using these measures in combination with the GAAP measures. The presentation of the non-GAAP measures in this press release are made alongside the most directly comparable GAAP measures.

Definition – Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA)

The sum of, net earnings and adding back provision for income taxes, interest expense, depreciation and amortization expenses: this is a financial measure of the profit generated excluding the above mentioned items.

--Financial Results Follow--

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND
COMPREHENSIVE (LOSS) INCOME**

(In thousands, except per-share data; unaudited)

| | For the Quarter Ended | | For the Two Quarters Ended | |
|---|-----------------------|----------------------|----------------------------|----------------------|
| | December 27, 2019 | December 28, 2018 | December 27, 2019 | December 28, 2018 |
| Net sales | \$ 59,536 | \$ 78,107 | \$ 118,826 | \$ 152,796 |
| Cost of goods sold | 43,825 | 52,019 | 93,479 | 102,723 |
| Gross profit | 15,711 | 26,088 | 25,347 | 50,073 |
| Marketing, engineering and administrative expenses | 16,413 | 18,909 | 32,759 | 37,894 |
| Restructuring expenses | 4,248 | 434 | 4,369 | 607 |
| (Loss) income from operations | (4,950) | 6,745 | (11,781) | 11,572 |
| Interest expense | 447 | 417 | 836 | 1,134 |
| Other expense, net | 29 | 798 | 720 | 1,118 |
| (Loss) income before income taxes and noncontrolling interest | (5,426) | 5,530 | (13,337) | 9,320 |
| Income tax expense (benefit) | 1,040 | 1,451 | (578) | 2,338 |
| Net (loss) income | (6,466) | 4,079 | (12,759) | 6,982 |
| Less: Net earnings attributable to noncontrolling interest, net of tax | (50) | (6) | (68) | (47) |
| Net (loss) income attributable to Twin Disc | <u>\$ (6,516)</u> | <u>\$ 4,073</u> | <u>\$ (12,827)</u> | <u>\$ 6,935</u> |
| (Loss) income per share data: | | | | |
| Basic (loss) income per share attributable to Twin Disc common shareholders | \$ (0.49) | \$ 0.31 | \$ (0.98) | \$ 0.56 |
| Diluted (loss) income per share attributable to Twin Disc common shareholders | \$ (0.49) | \$ 0.31 | \$ (0.98) | \$ 0.56 |
| Weighted average shares outstanding data: | | | | |
| Basic | 13,164 | 12,909 | 13,135 | 12,233 |
| Diluted | 13,164 | 12,997 | 13,135 | 12,304 |
| Comprehensive (loss) income: | | | | |
| Net (loss) income | \$ (6,466) | \$ 4,079 | \$ (12,759) | \$ 6,982 |
| Benefit plan adjustments, net of taxes of \$169, \$146, \$338, and \$292, respectively | 548 | 478 | 1,105 | 949 |
| Foreign currency translation adjustment | 1,647 | (1,786) | (1,349) | (2,347) |
| Unrealized income on cash flow hedge, net of income taxes of (\$45), \$0, (\$1) and \$0, respectively | 146 | - | 3 | - |
| Comprehensive (loss) income | (4,125) | 2,771 | (13,000) | 5,584 |
| Less: Comprehensive (loss) income attributable to noncontrolling interest | (50) | 7 | (86) | (9) |
| Comprehensive (loss) income attributable to Twin Disc | <u>\$ (4,175)</u> | <u>\$ 2,778</u> | <u>\$ (13,086)</u> | <u>\$ 5,575</u> |

RECONCILIATION OF CONSOLIDATED NET (LOSS) INCOME TO EBITDA

(In thousands; unaudited)

| | Quarter Ended | | Two Quarters Ended | |
|---|----------------------|----------------------|----------------------|----------------------|
| | December 27, 2019 | December 28, 2018 | December 27, 2019 | December 28, 2018 |
| Net (loss) income attributable to Twin Disc | \$ (6,516) | \$ 4,073 | \$ (12,827) | \$ 6,935 |
| Interest expense | 447 | 417 | 836 | 1,134 |
| Income taxes | 1,040 | 1,451 | (578) | 2,338 |
| Depreciation and amortization | 3,000 | 3,163 | 5,926 | 6,683 |
| Earnings (loss) before interest, taxes, depreciation and amortization | <u>\$ (2,029)</u> | <u>\$ 9,104</u> | <u>\$ (6,643)</u> | <u>\$ 17,090</u> |

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands; except share amounts, unaudited)

| | December 27, 2019 | June 30, 2019 |
|---|----------------------|-------------------|
| ASSETS | | |
| Current assets: | | |
| Cash | \$ 14,836 | \$ 12,362 |
| Trade accounts receivable, net | 33,302 | 44,013 |
| Inventories | 134,658 | 125,893 |
| Prepaid expenses | 5,522 | 11,681 |
| Other | 7,544 | 8,420 |
| Total current assets | 195,862 | 202,369 |
| Property, plant and equipment, net | 73,768 | 71,258 |
| Goodwill, net | 25,561 | 25,954 |
| Intangible assets, net | 22,625 | 25,353 |
| Deferred income taxes | 21,459 | 18,178 |
| Other assets | 4,006 | 3,758 |
| TOTAL ASSETS | \$ 343,281 | \$ 346,870 |
| LIABILITIES AND EQUITY | | |
| Current liabilities: | | |
| Current maturities of long-term debt | \$ 2,000 | \$ 2,000 |
| Accounts payable | 26,259 | 31,468 |
| Accrued liabilities | 45,627 | 39,609 |
| Total current liabilities | 73,886 | 73,077 |
| Long-term debt | 50,512 | 40,491 |
| Lease obligations | 15,953 | 14,683 |
| Accrued retirement benefits | 24,607 | 25,878 |
| Deferred income taxes | 6,744 | 7,429 |
| Other long-term liabilities | 2,094 | 2,494 |
| Total liabilities | 173,796 | 164,052 |
| Twin Disc shareholders' equity: | | |
| Preferred shares authorized: 200,000; issued: none; no par value | - | - |
| Common shares authorized: 30,000,000; issued: 14,632,802; no par value | 42,305 | 45,047 |
| Retained earnings | 183,645 | 196,472 |
| Accumulated other comprehensive loss | (38,230) | (37,971) |
| | 187,720 | 203,548 |
| Less treasury stock, at cost (1,226,809 and 1,392,524 shares, respectively) | 18,796 | 21,332 |
| Total Twin Disc shareholders' equity | 168,924 | 182,216 |
| Noncontrolling interest | 561 | 602 |
| Total equity | 169,485 | 182,818 |
| TOTAL LIABILITIES AND EQUITY | \$ 343,281 | \$ 346,870 |

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands; unaudited)

| | For the Two Quarters Ended | |
|---|----------------------------|----------------------|
| | December 27, 2019 | December 28, 2018 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net (loss) income | \$ (12,759) | \$ 6,982 |
| Adjustments to reconcile net (loss) income to net cash provided (used) by operating activities, net of acquired assets: | | |
| Depreciation and amortization | 5,926 | 4,510 |
| Restructuring expenses | 3,844 | - |
| Provision for deferred income taxes | (3,901) | 2,555 |
| Stock compensation expense and other non-cash changes, net | 774 | 1,506 |
| Net change in operating assets and liabilities | 6,232 | (21,505) |
| Amortization of inventory fair value step-up | - | 2,173 |
| Net cash provided (used) by operating activities | <u>116</u> | <u>(3,779)</u> |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Acquisition of fixed assets | (6,860) | (6,676) |
| Proceeds from sale of fixed assets | 55 | 63 |
| Other, net | (129) | (129) |
| Acquisition of Veth Propulsion, less cash acquired | - | (59,651) |
| Net cash used by investing activities | <u>(6,934)</u> | <u>(66,393)</u> |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Borrowings under revolving loan agreement | 58,993 | 93,675 |
| Repayments of revolver loans | (48,130) | (62,326) |
| Repayments of long-term debt | (603) | (24,230) |
| Dividends paid to noncontrolling interest | (127) | (115) |
| Payments of withholding taxes on stock compensation | (913) | (926) |
| Proceeds from issuance of common stock, net | - | 32,210 |
| Proceeds from exercise of stock options | - | 36 |
| Borrowings under long-term debt agreement | - | 35,000 |
| Net cash provided by financing activities | <u>9,220</u> | <u>73,324</u> |
| Effect of exchange rate changes on cash | <u>72</u> | <u>219</u> |
| Net change in cash | 2,474 | 3,371 |
| Cash: | | |
| Beginning of period | <u>12,362</u> | <u>15,171</u> |
| End of period | <u>\$ 14,836</u> | <u>\$ 18,542</u> |

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